

26 May 2026

Subject: Fortnightly Update: Production and Transport Surcharge - effective 29/05/2026

Dear Valued Customer,

Please find below the updated Production and Transport Surcharge (**Surcharge**) rates for the upcoming fortnightly period.

As part of our commitment to transparency and market alignment, these rates are reviewed fortnightly based on the preceding two-week average of the National Terminal Gate Price (**NTGP**) for diesel, alongside the associated fluctuations in raw material and production costs.

| Surcharge Type | Rate (GST Exclusive) | Validity Period |
|------------------------------------|-------------------------|-------------------------|
| Production and Transport Surcharge | \$5.96 / m ³ | 29/05/2026 – 11/06/2026 |

Key Information

- **Invoicing:** The Production and Transport Surcharge will continue to be displayed as a clear, separate line item on your standard invoice.
- **Next Update:** The next rate will be calculated and communicated prior to 12/06/2026.
- **Review Cycle:** Fortnightly . Refer to appendix 1 for the indicative schedule of reviews.

We recognise the challenges this economic climate creates for your business. Our priority remains the reliable supply of high-quality products to your sites. We are committed to maintaining open communication as conditions evolve and working in partnership with you to navigate these changes.

If you have any questions regarding this new structure, please contact your Holcim Account Manager. Thank you for your ongoing support and for the opportunity to supply your projects.

Yours sincerely,

Greg Price

Executive General Manager (EGM) - Concrete

Appendix 1 - Production and Transport Surcharge Fortnightly Timetable

Production and Transport Surcharge Fortnightly Timetable (Illustrative Example only)

| National Terminal Gate Price Average | Average Calculation based on previous two weeks National Terminal Gate Price | Surcharge Letter Send Date | Surcharge Effective Start Date | Surcharge Effective End Date |
|--------------------------------------|--|----------------------------|--------------------------------|------------------------------|
| 11/4/26 to 24/4/26 | 2 Week Average Calculation 11/4/26 to 24/4/26 | 28/4/26 | 1/5/26 | 14/5/26 |
| 25/4/26 to 8/5/26 | 2 Week Average Calculation 25/4/26 to 8/5/26 | 12/5/26 | 15/5/26 | 28/5/26 |
| 9/5/26 to 22/5/26 | 2 Week Average Calculation 9/5/26 to 22/5/26 | 26/5/26 | 29/5/26 | 11/6/26 |
| 23/5/26 to 5/6/26 | 2 Week Average Calculation 23/5/26 to 5/6/26 | 9/6/26 | 12/6/26 | 25/6/26 |
| 6/6/26 to 19/6/26 | 2 Week Average Calculation 6/6/26 to 19/6/26 | 23/6/26 | 26/6/26 | 9/7/26 |
| 20/6/26 to 3/7/26 | 2 Week Average Calculation 20/6/26 to 3/7/26 | 7/7/26 | 10/7/26 | 23/7/26 |